

Hastings and St Leonards Foreshore Charitable Trust

Appendix 1

2011 -12 Actual £'000	Original Budget 2012-13 £'000	Revised	
		Estimated Outturn 2012- 13 £'000	Estimate 2013 14 £'000
<b>Incoming Resources</b>			
(11) Investment Income	(10)	(15)	(15)
(874) Incoming resources from Charitable activities*	(856)	(854)	(921)
(165) Rental income- ex HBC	(171)	(158)	(158)
<b>(1,050) Total incoming resources</b>	<b>(1,037)</b>	<b>(1,026)</b>	<b>(1,094)</b>
<b>Resources Expended</b>			
753 Charitable Activities - sub total	771	708	742
0 Other Direct Premises costs	0	0	0
8 Depreciation	8	8	0
0 Maintenance projects and cyclical repairs	0	70	122
85 Governance costs	83	102	86
<b>846</b>	<b>863</b>	<b>888</b>	<b>950</b>
<b>Total resources expended</b>			
<b>(204) Total Operating (Surplus)/Deficit</b>	<b>(174)</b>	<b>(138)</b>	<b>(144)</b>
65 Grants	50	75	50
0 Events	0	0	20
107 Projects	630	485	435
<b>(32) (Surplus)/Deficit</b>	<b>506</b>	<b>422</b>	<b>361</b>

<b>Forward Plan*</b>	<b>2012-13 Revised Budget</b>	<b>2013-14 Budget Estimate</b>	<b>2014-15 Budget Estimate</b>	<b>2015-16 Budget Estimate</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
<b>Incoming Resources</b>				
Investment Income	(15)	(15)	(10)	(7)
Incoming resources	(1,011)	(1,079)	(1,079)	(1,079)
Total incoming resources	<u>(1,026)</u>	<u>(1,094)</u>	<u>(1,089)</u>	<u>(1,086)</u>
<b>Resources Expended</b>				
Charitable activities (exc capital charges)	716	742	742	742
Maintenance projects and cyclical repairs	70	122	35	65
Governance costs	102	86	86	86
Total Resources Expended	<u>888</u>	<u>950</u>	<u>863</u>	<u>893</u>
Total Operating Surplus	<u>(138)</u>	<u>(144)</u>	<u>(226)</u>	<u>(193)</u>
Grants	75	50	50	50
Events	0	20	20	20
Projects (Main programme)	485	435	455	25
<b>(Surplus)/Deficit</b>	<u>422</u>	<u>361</u>	<u>299</u>	<u>(98)</u>
Usable current assets	1812	1,390	1,029	731
Usable current assets carried forward	1,390	1,029	731	829

## Business Plan

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## Appendix 3

<b>Foreshore Trust Spending Plan</b>			2012-2013	2012-13	2013-2014	2014-2015	2015-2016	Total
Cost centre	PROPERTY	DESCRIPTION OF WORK	REVISED ESTIMATE	ACTUAL	ESTIMATE	ESTIMATE	ESTIMATE	REVISED ESTIMATE
			£	£	£	£	£	£
<b>Maintenance projects within HBC budget</b>								
5290B020	Pier Area	area inspections and repairs	3,000		3,000	3,000	3,000	12,000
5290B020	White Rock Baths	external redecoration			12,000		15,000	27,000
5290B020	Stade Barriers	annual maintenance	2,000		2,000	2,000	2,000	8,000
5290B020	Cycle route	contribution to maintenance	5,000					5,000
5290B020	Public Conveniences	maintenance	6,000	4,137	6,000	6,000	6,000	24,000
5290B020	Public Conveniences - Pelham	Refurbishment	30,000	5,915	30,000			60,000
5290B020	Car Parks Rock a Nore	maintenance	6,000	12,433	6,000	6,000	6,000	24,000
5290B020	Car Parks - Pelham	maintenance	6,000		6,000	6,000	6,000	24,000
5290B020	Sticks of Rock			(22,815)				0
5290B020	Winch Road	resurfacing			15,000			15,000
<b>Total of Cyclical Repairs and Redecorations</b>			<b>58,000</b>	<b>(330)</b>	<b>80,000</b>	<b>23,000</b>	<b>38,000</b>	<b>199,000</b>
5290B020	Pier Area	toilet concrete repairs	0		30,000			30,000
5290B020	Beach steps	replacement	12,000		12,000	12,000	12,000	48,000
5290B020	Beachfront Railings	Marina area					15,000	15,000
<b>Total Maintenance Projects</b>			<b>12,000</b>	<b>0</b>	<b>42,000</b>	<b>12,000</b>	<b>27,000</b>	<b>93,000</b>
<b>Projects (main programme)</b>			2012-2013		2013-2014	2014-2015	2015-2016	Total
			REVISED ESTIMATE		ESTIMATE	ESTIMATE	ESTIMATE	REVISED ESTIMATE
5291B022	White Rock Baths	reinstatement of sewage			60,000			60,000
5291B022	White Rock Baths	Debris clearance & Additional asbestos encapsulating - use of contingency	20,000	20,000				20,000
5291B022	White Rock Baths		50,000	53,570				50,000
5291B022	White Rock Baths	promenade waterproofing	0		50,000			50,000
5291B022	White Rock Baths	concrete repairs(excl baths)	0		50,000			50,000
5291B022	White Rock Baths	contribution to tenant fitout	0		170,000			170,000
5292B022	Marina Chalets	Purchase 10 new chalets			10,000			10,000
5293B022	Beachfront	new signage to RNLI standard			40,000			40,000
5293B022	Beachfront	fitness kit & distance marking	25,000					25,000
5293B022	Beachfront	Stade Kitchen			30,000			30,000
5293B022	Beachfront	children's play area	140,000	171,260				140,000
5294B022	Rock a Nore Car Park	surface/line unpaved area				430,000		430,000
5295B022	Pelham Place Car Park	repaving + 25 spaces	220,000	1,430				220,000
5296B022	Contingency		30,000		25,000	25,000	25,000	105,000
<b>Total Programme</b>			<b>485,000</b>	<b>246,260</b>	<b>435,000</b>	<b>455,000</b>	<b>25,000</b>	<b>1,400,000</b>

Actual expenditure 25th February 2013 year to date

SUMMARY - MONITORING REPORT	Original	Revised	YTD		Revised	Variance
	Budget	Budget - 2012	Actual	Estimate to	Estimated	to Revised
	2012-13	-13	2012-13	end of year	2012-13	Budget
	£'000	£'000	£'000	£'000	£'000	£'000
<b>Incoming Resources</b>						
Investment Income	(10)	(15)	(11)	(4)	(15)	0
Incoming resources from Charitable activities *	(856)	(854)	(792)	(62)	(854)	0
Rental income	(171)	(158)	(158)	(0)	(158)	(0)
<b>Total incoming resources</b>	<b>(1,037)</b>	<b>(1,026)</b>	<b>(961)</b>	<b>(66)</b>	<b>(1,027)</b>	<b>(0)</b>
<b>Resources Expended</b>						
Charitable Activities	779	716	316	400	716	0
Maintenance projects and cyclical repairs	0	70	(0)	70	70	0
Governance costs	83	102	24	78	102	0
<b>Total resources expended</b>	<b>863</b>	<b>888</b>	<b>339</b>	<b>549</b>	<b>889</b>	<b>0</b>
Total Operating (Surplus)/Deficit	(174)	(138)	(622)	483	(138)	0
Grants	50	75	41	34	75	(0)
Projects	630	485	246	242	489	4
<b>(Surplus)/Deficit</b>	<b>506</b>	<b>422</b>	<b>(335)</b>	<b>759</b>	<b>425</b>	<b>4</b>
<b>Interest Income &amp; Depreciation non HBC</b>	(10)	(7)	(11)		(7)	
<b>Transfer to/(from) HBC account</b>	496	429	(324)		432	
Total Funds brought forward	2,024				2,024	
Total funds carried forward	1,518				1,599	

\*Mainly parking income

DETAILED - MONITORING REPORT	2012-13	Revised	2012-13		Revised	Variance
	Budget	Budget - per	YTD	Estimate to	Estimated	to Revised
	2012-13	Charity	Actual	end of year	2012-13	Budget
	£	Committee	£	£	£	£
		2012 -13				
<b>Cost of Charitable activities - by activity</b>						
Car parking - operating costs	225,150	211,860	29,340	182,520	211,860	0
Stade & Foreshore - operating costs	315,300	257,980	121,480	136,500	257,980	0
Stade hall & Stade Open Space MUGA	0	27,360	20,310	7,050	27,360	0
Depreciation	8,140	8,140	0	8,140	8,140	0
Other direct premises costs	18,000	95,780	71,940	23,840	95,780	0
Street Cleansing	98,180	91,910	66,350	25,560	91,910	0
Other Recharges	114,710	23,050	6,180	16,870	23,050	0
<b>Total</b>	<b>779,480</b>	<b>716,080</b>	<b>315,600</b>	<b>400,480</b>	<b>716,080</b>	<b>0</b>
<b>Maintenance projects and cyclical repairs</b>						
Maintenance projects (Direct B020)	18,000	70,000	(330)	70,330	70,000	0
<b>Governance costs</b>						
Accountancy fees - 12/13 estimated	2,000	0	0	0	0	0
Direct HBC costs- estimated	50,000	51,000	(80)	51,080	51,000	0
Auditors remuneration 12/13 estimated	6,000	3,500	0	3,500	3,500	0
Protectors fees	10,000	10,460	500	9,960	10,460	0
Legal and Professional fees	2,000	18,470	17,030	1,440	18,470	0
Responsibility allowance - Chairman		6,000	3,740	2,260	6,000	0
Insurance	13,000	13,000	2,510	10,490	13,000	0
Trustees reimbursement & meeting costs	300	0	0	0	0	0
<b>Total</b>	<b>83,300</b>	<b>102,430</b>	<b>23,700</b>	<b>78,730</b>	<b>102,430</b>	<b>0</b>
<b>Grants</b>						
Hastings and Rother Mediation Service	4,900	4,904	4,898	0	4,898	(6)
Headstart2Work	4,700	4,700	0	4,700	4,700	0
Crowhurst Community Agriculture Group (Growhursts)	1,826	1,826	1,643	183	1,826	0
Chichester Diocesan Association for Family Support Work	1,800	1,800	1,800	0	1,800	0
Electric Palace Cinema CIC	4,450	4,450	4,005	445	4,450	0
Xtrax Young People's Centre	3,000	3,000	2,700	300	3,000	0
Hastings & Rother Credit Union Ltd	3,315	3,315	2,984	331	3,315	0
Hastings & Rother YMCA	4,785	4,785	4,307	478	4,785	0
Hastings and White Rock Trust	0	25,000	0	25,000	25,000	0
Wonky WI	4,300	4,300	3,870	430	4,300	0
Respond Academy	4,930	4,930	4,437	493	4,930	0
SEAP	1,020	1,020	918	102	1,020	0
Oasis Community Project - East Hastings	1,990	1,990	1,791	199	1,990	0
East Hastings In2Play	1,050	1,050	945	105	1,050	0
Hastings Old Town Residents Association	2,500	2,500	2,250	250	2,500	0
Park Road Toddler Group	412	412	412	0	412	0
CA 1066	5,000	5,000	4,500	500	5,000	0
<b>Total</b>	<b>49,978</b>	<b>74,982</b>	<b>41,460</b>	<b>33,516</b>	<b>74,976</b>	<b>(6)</b>